

RINKER™

17 July 2003

Manager Companies
Company Announcements Office
Australian Stock Exchange Limited
Level 4, Stock Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Dear Sir,

Rinker's annual general meeting 17 July 2003
Advance copy of Chairman's address

In accordance with Listing Rule 3.13.3, attached is an advance copy of the Chairman's address which is to be given at today's annual general meeting of members of Rinker Group Limited. The meeting is being held at the Westin Hotel, 1 Martin Place, Sydney and is scheduled to begin at 2.00pm.

An advance copy of the Managing Director's address will be provided shortly.

At the conclusion of the meeting, we will either confirm that there were no changes to the address as presented, or advise you of changes made.

Yours sincerely,



P B Abraham
Company Secretary

RINKER GROUP LIMITED

AGM 2003

CHAIRMAN'S ADDRESS

JOHN MORSCHEL

Having demerged from CSR less than four months ago, Rinker is a new company. But the operating businesses are not new, they have a long, proud history and strong traditions as part of CSR. We intend to build on this proud history.

Certainly the demerger has been a success to date.

The combined share price has moved from A\$5.50 just prior to CSR announcing the demerger on November 19 last year to A\$7.10 at yesterday's close. That is an increase of almost 30% in eight months.

In addition, the focus and clarity that the split has brought to both companies has been very productive.

Within Rinker we are very tightly focused. Businesses are receiving more scrutiny and attention from both the senior management team and the Board. And we are not distracted by other businesses that do not fit within our heavy building materials portfolio.....that is, aggregates, concrete, cement, asphalt and concrete pipe and products.

Our strengths are now more evident to the market....

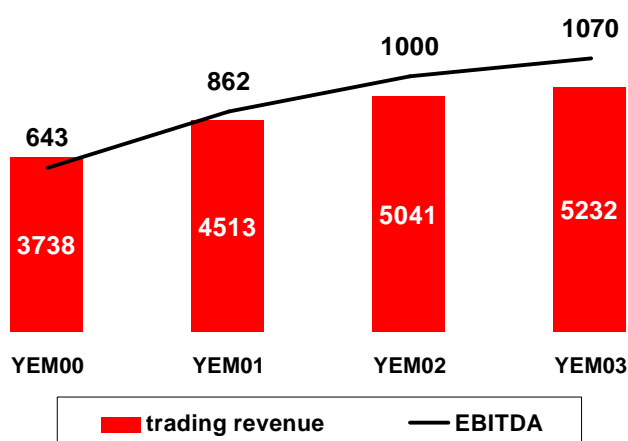
- Our strong market positions, where we are number one or two in most of our markets
- Our strategic geographic positioning -- in high population growth states of the US, in China and in many parts of Australia
- Our program over many years of continuously reducing costs to improve our relative position

- And our record of value-adding growth – both through improving our base business and through acquisitions. Our US subsidiary, Rinker Materials Corporation, has made 26 acquisitions since 1998, costing around US\$1.7 billion.

Since Rinker listed four months ago, we have made three more acquisitions, and finalised the Australian cement merger with Holcim and Hanson.

What’s been the result of this growth? Over the past four years -- as you can see on the chart below -- Rinker’s sales have grown an average of 11.9% per annum compound.

SALES & EBITDA GROWTH 2000-03



Source: Pro-forma financial statements



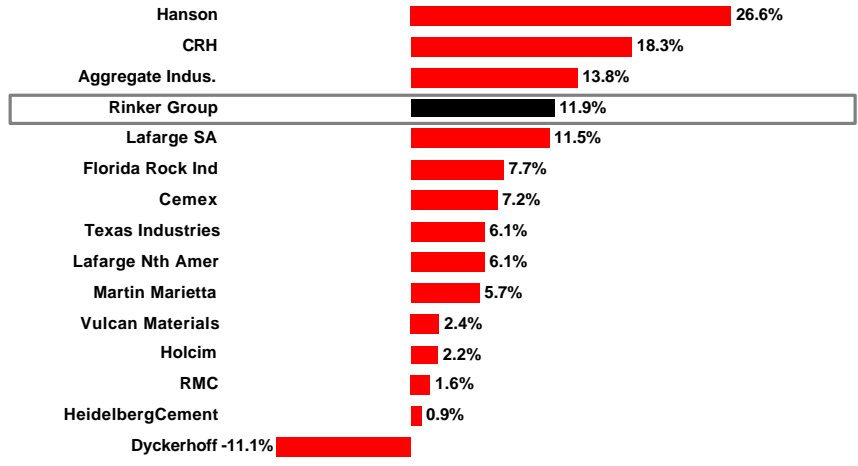
Over the same period, profits – that is earnings before interest, tax, depreciation and amortisation, or EBITDA – have grown 18.5% per annum compound.

The next two slides show you how that record compares with our international building materials peers over the past four years.

RINKER REVENUE GROWTH

IN TOP QUARTILE OF GLOBAL HEAVY BUILDING MATERIALS SECTOR

Compound annual growth rate over past 4 years



Source: Bloomberg / Rinker research. Financials based on last year-end.
Rinker data based on pro-forma accounts



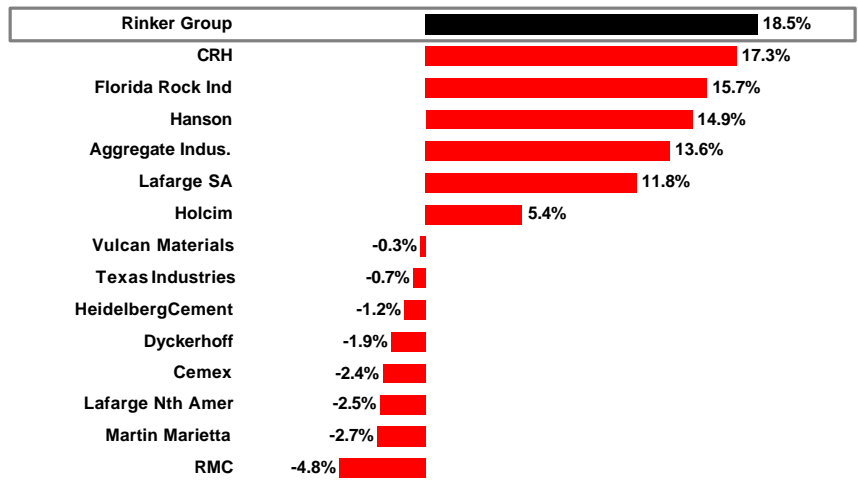
This one shows Rinker’s sales growth compared to our major heavy building materials peers around the world. You can see that we are in the top quartile of the global industry.

If we look at profit growth however, you can see that it has been even stronger -- and Rinker is at the top of the pack.

RINKER EBITDA GROWTH

IN TOP QUARTILE OF GLOBAL HEAVY BUILDING MATERIALS SECTOR

Compound annual growth rate over past 4 years



Source: Bloomberg / Rinker research. Financials based on last year-end.
Rinker data based on pro-forma accounts



I should point out that the results on these charts are pro-forma data – that is they have been adjusted to reflect the Rinker group as if it had been trading separately, by including only the businesses that comprise the group going forward, as well as allowing for corporate costs, etc.

RESULTS

year ended 31 March 2003 (based on pro-forma accounts)

<input type="checkbox"/> Profit after tax	(A\$)	+ 16%
<input type="checkbox"/> Earnings per share	(A\$)	+ 16%
<input type="checkbox"/> Profit after tax	(US\$)	+ 28%
<input type="checkbox"/> Earnings per share	(US\$)	+ 28%
<input type="checkbox"/> Sales	(A\$)	+ 4%
<input type="checkbox"/> Sales	(US\$)	+ 15%
<input type="checkbox"/> EBITDA	(A\$)	+ 7%
<input type="checkbox"/> EBITDA	(US\$)	+ 18%

RINKER™

The Rinker group's proforma results for the year ending March show that profit after tax and earnings per share both rose 16% to A\$382 million and 40.4 cents respectively.

With over 80% of group sales now coming from our US subsidiary, Rinker Materials Corporation, group earnings were negatively impacted by the appreciation of the Australian dollar during the year.

In US dollars, net profit and earnings per share both rose 28%. Sales were up 4% in Australian dollars and up 15% in US dollars. Likewise, EBITDA rose 7% in our local currency and 18% in US\$. Overall, these results were slightly ahead of projections in the demerger booklet....

STRONG FINANCIAL POSITION

❑ Net debt	US\$949 million
❑ Interest cover	8.1x
❑ Credit rating	A3/ BBB+ /A- (Moody's/S&P/Fitch)
❑ Dividend	70% franked



There were some other areas where Rinker did better than expected in the demerger booklet. Net debt for instance came in at US\$949 million, compared with an expected one to 1.1 billion dollars. This gives us a very comfortable interest cover of 8.1 times and a credit rating which is comparable with the upper end of our global peers.

Dividend franking was another area where we did better than expected with the final dividend you just received franked to 70%. We expect that the dividend will continue to be substantially franked for the foreseeable future.

We expect to continue growing in the years ahead – both by acquisition and by working to improve the underlying businesses.

We have strong cash flows and acquisition opportunities – mainly in the US, but also in Australia and China. We expect to spend around US\$200 million a year on acquisitions – primarily bolt-ons.

The dividend payout ratio is likely to remain steady around 30%. We would expect additional returns to shareholders – over time – through capital growth, as we continue to improve our performance and add value through acquisitions.

Your Board is fully committed to delivering value for shareholders, and we are very alert to opportunities as they arise. Management of the company's capital to deliver shareholder returns is foremost in our mind. It is a small Board, with directors on both sides of the Pacific. We are working well together, and have adjusted to the different time zones.

A fundamental issue for us is corporate governance – and building on the strong reputation and high ratings that CSR developed in this area. Corporate governance is becoming far more regulated. The Sarbanes-Oxley Act in the US and the new ASX Corporate Governance Council principles in Australia are two important examples. Rinker's practices already comply with the substance of the new rules and we will continue to make further improvements including the progressive publication of our key governance practices on our website.

We are committed to enhancing the reputation previously earned by CSR, and ensuring that we remain right up to date with best practice in this area.

I said last year that all stakeholders -- be they shareholders, customers or staff – must be able to trust the people who manage and oversee their company. You need the *right* people, supported by checks and balances which ensure openness and transparency. No matter how much you regulate, you can never guarantee good corporate governance. If you have the wrong people, they will find ways through and around rules. But there is one very simple test which virtually always works.

It is the harsh glare of the spotlight : If you don't want people to know exactly what you are doing – then don't do it! Whilst regulations can't guarantee good corporate governance, there are however principles which will always underpin this objective.

1. Firstly you need a culture of honesty and high integrity – which is driven from the top but implemented very firmly and decisively -- right through the organization.
2. You need a Board with an unswerving focus on serving the best interests of shareholders. We are here to serve *your* interests, not ours.

3. Directors need transparency and unfettered access to information: The real story – warts and all – not a filtered, sanitised version of events. Any Rinker person should feel free to contact a director if necessary, and directors should be free to ask questions of anyone.
4. There should be no conflicts of interest. Independent directors must be genuinely independent – not compromised in any way. And share trading by executives and directors must be rigidly managed.
5. The auditor's role, access to the Board and their independence is fiercely protected.
6. Remuneration must be appropriate, defensible and fair. Senior executive packages must be properly disclosed, and based on market conditions in the country concerned. Pay structures should be closely aligned with shareholder interests and benchmarked to performance. You may be interested to know that in the interests of transparency we have provided a copy of David Clarke's employment contract to the ASX and a copy is available on our web site.
7. And finally, all shareholders should have access to market sensitive information.

We take our continuous disclosure obligations extremely seriously, and rigorous internal systems ensure compliance. Presentations to analysts, speeches, results and news releases are all promptly posted on Rinker's website. Analyst and media briefings are closely monitored and generally prohibited during the lead up to results announcements. Major briefings, like this AGM, are webcast.

And shareholders can, and do, ask questions at any time of the year through the website. I hope you can see we are determined to maintain the trust and confidence of all our stakeholders.

OUTLOOK

Finally, some comments on the outlook...David will give you more detail but we are again cautiously optimistic about the year ahead.

We continue to expect an improved result this year for both Rinker Materials and Readymix, in their local currencies.

The stronger Australian dollar will affect reported net profit. Although with Readymix earning broadly enough to pay the dividend in Australian dollars – it is clearly a translation effect only. Our comment in May – that net profit would be in line with last year at a 62 cent exchange rate – remains unchanged.

Trading for the first three months of the year has been in line with expectations. Volumes and activity levels in both the US and Australia are generally steady. As expected, we are not yet feeling the projected decline in residential demand in either country.

Overall, we look forward to another solid year ahead, as the underlying businesses in the US, Australia and China continue to improve.

On behalf of the Board, I would like to congratulate David Clarke and his team, and all our Rinker employees, for their hard work and achievements last year. We thank our customers for continuing to work with us, and I would like to thank my fellow directors for their contribution.

Rinker is a very strong company, with excellent market positions, a sound balance sheet, solid cash flows, talented people and an enviable performance record.

We have a great future ahead of us. Thank you, and now I will hand over to David.